



PMI PMI-ACP

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Version: 13.0

Question: 1

Early in a project stakeholder analysis is performed: however, an organizational restructure redefines key roles What should the project team do?

- A. Note the changes to the restructure and roles that affect team activities
- B. Use direct engagement and two-way conversation to update the stakeholder analysis for any new stakeholder requirements.
- C. Email a copy of the project vision to those redefined for key roles and ask if they need to be involved in the project
- D. Obtain a copy of the redefined key roles to update the stakeholder analysis

Answer: B

Question: 2

An experienced product owner presents the epics and corresponding stones during a release planning session with the established team. The executive sponsor asks the team when the features will be delivered.

What should the agile team do?

- A. Evaluate how much can be delivered based on the Scrum Master's estimation
- B. Identify a set of user stones based on the team's velocity
- C. Initiate an estimation session
- D. Consult historical data for project completion

Answer: C

Question: 3

While struggling to take ownership of delivery an agile team fails to keep up with its sprint commitments What should the agile coach do?

- A. Work with the sponsor to develop team expectations
- B. Provide the customer with a list of deliverables and obtain agreement
- C. Encourage the team to more frequently interact with all stakeholders
- D. Work on finishing upfront product design rather than comprehensive documentation

Answer: C

Question: 4

A development team and product owner disagree on a user story in the product backlog What should the agile practitioner do?

- A. Have the development team follow the product owner's direction
- B. Openly challenge the product owner in an effort to poke holes in their approach
- C. Facilitate a conversation about the user story between the development team and the product owner
- D. Serve as a nonpartisan evaluator of each option, and provide direction to the development team and product owner

Answer: C

Question: 5

Toward the end of a project the product owner discovers that the project has a high probability of failure due to a critical feature not functioning as expected What should the product owner do?

- A. Terminate the project to cut losses
- B. Review possible options and make an informed decision to cut losses based on delivered business value
- C. Bring in experts to increase the probability of success
- D. Continue the project release the product without the failing feature and fix the feature in a subsequent release

Answer: D

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